

Enabling Results Oriented Government

Dick Burk April 12, 2005







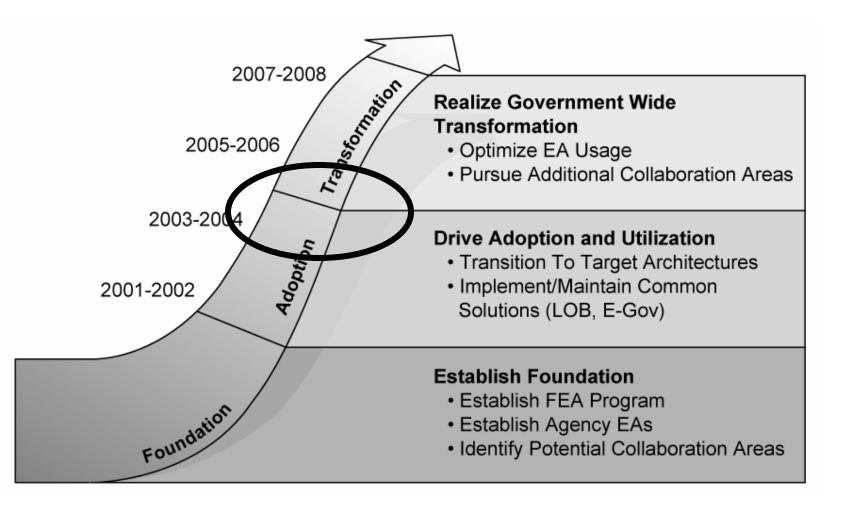
Agenda

- Introduction
- CONOPS
- FEA PMO Action Plan
- Assessment Framework 1.5
- Assessment Framework 2.0
- Framework Deployment
- Questions/Discussion





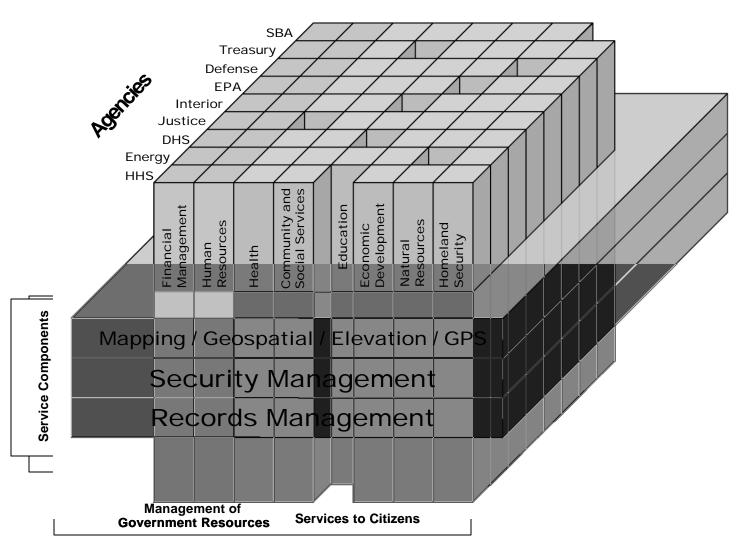
Introduction: FEA PMO Direction







Introduction: LoBs and Services







Introduction: Benefits of the FEA

- Provides a common language and set of work products for implementing EA programs
- Identifies opportunities to eliminate or consolidate redundant applications and processes
- Identifies current and future opportunities for agency collaboration
- Provides a means to gather and review IT data efficiently and effectively





CONOPS

ARCHITECT

- Develop and maintain enterprise architecture
- Review, reconcile and approve segment architecture for the agency's core lines of business and common IT services

INVEST

- Select IT initiatives to define the agency's IT investment portfolio
- Control IT investments
- Evaluate IT investments

IMPLEMENT

- Develop and maintain segment architecture
- Develop IT program management plan
- Execute IT projects

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END-TO-END GOVERNANCE





FEA Mission, Vision and Goals

FEA MISSION

Develop and use the Federal Enterprise Architecture to improve government efficiency and effectiveness

VISION

The Federal Enterprise Architecture Practice is the cornerstone for the design, development and implementation of information resources government-wide

Evolve the FEA to Drive Results

GOALS

Improve the utilization of information resources to achieve a citizen-centered

government

I. Increase EA practice insturity accernment wide

 Increase cross-agency, intergovernment, and publicprivate sector collaboration

2005 Strategic Initiatives

- Articulate FEA Value and Build Trust with EA Partners Refine the FEA Value Proposition Develop and Implement a Communications Strategy Gather and Share FA Case Studies
- Establish and Implement a Governance Framework
 Link the PRM to the PART Framework
 Evolve the BRM to Support Alignment of EA to Strategic Planning
 Complete the Development of the Data Reference Model (DRM)
 Engineer the FEA to Standardize Linkages between Reference

Guide the Development of the Security and Privacy Profile Launch a Records Management Profile Create a Geospatial Profile

 Develop and Evolve the Lines of Business and Other Collaborative Opportunities

Support the Identification of New Lines of Business Support the IT Security Line of Business Guide Agency Transition Planning Toward Common Solutions Support the Integration of the E-Government and LoB Initiative Architectures

Enhance the Value and Business Benefits of Collaboration Tools

Measure EA Value with the EA Assessment Program

Measure EA
Value with
the EA
Assessment
Program





Assessment Framework Background: Current Challenges

- Architectures are often compliance-driven
 - Paperware EAs do not drive business transformation
 - Little emphasis on defining and tracking measurable results from initiatives
 - "Gaming" by agencies to raise assessment scores
 - Lack of alignment to strategic planning processes
- OMB has poor visibility into agency model content
 - Line of site from IT initiative to program performance not clearly articulated
 - Difficulty in demonstrating mission results
 - Negative impacts on E-Gov initiatives and LoB common solution efforts
- Agencies are confused as to how to best implement EA processes
 - EA data not used to inform decision-making (e.g., CPIC process)
 - Agencies unclear on value of EA
 - Lack of EA guidance for program planning, change management, and transition planning
- Agencies are frustrated with the OMB EA Assessment process
 - Not clear what data OMB will ask for, and when
 - Discrepancies between self-assessment and OMB scores
 - Little understanding of expected deliverables (i.e., artifacts)





Assessment Framework Background: Goals

Challenge	Goal	Objectives
Compliance-Driven	Measure EA Usage and Results	 See alignment of agencies' EAs to their strategic planning and CPIC processes Demonstrate real results (not only cost avoidance, but resource sharing/consolidation) Identify EA case studies via transition plan monitoring Use EA to drive business service improvement
Poor Visibility	Use EA to Implement Policy Decisions	 Ensure agencies develop artifacts for streamlining government Track agencies' progress to aligning to E-Gov and LoB initiatives Demonstrate line of sight between programs and investments Show line of sight between agencies' enterprise-wide and bureau architectures
Agency Confusion	Provide Detailed and Helpful Guidance	 Show relevance and value of specific EA artifacts Provide examples and best practices for EA implementation Provide guidance so agencies can understand the broader context for specific EA elements Develop a glossary with standard EA terminology and definitions
Frustration with OMB	Develop a Documented EA Assessment Process	 Demonstrate alignment between EA Assessments, PMA scoring, and budget process Develop a timeline (quarterly and annually) for EA Assessments (based on other OMB deliverables/ initiatives) Reduce discrepancies between self-assessments and OMB scores





Assessment Framework: Application to CONOPS

FFA PMO

Monitor and Assess

EA USE

EA Results

ARCHITECT

EA Completion

INVEST

IMPLEMENT

Structure & Guidance

- Reference Models
- Profiles
- EA Assessment Framework
- Transition
 Strategy Guidance
- FEA Practical Guide
- Budget Guidance

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- Develop IT program management plan
- Execute IT projects

Agency





Assessment Framework Deployment

- 4/15/05 Release Framework 1.5
 - 5/31/05 Agencies submit artifacts for June assessment
 - June assessment based on Framework 1.5
 - Passback review based on Framework 1.5
- 6/30/05 Release Framework 2.0
 - Receive agency comments
 - 11/30/05 Complete Framework 2.0
 - Unofficial assessment using 2.0 during Passback





FEA Partners

Program Officials

- Demand from CIOs an adequate ROI
- See the CIO as a strategic partner
- Think strategically and long-term

CIOs

- Embrace the strategic objectives of your business partners
- Focus on bridging the gap between business and IT
- Focus on process



Architects

- Enable the CIO to facilitate change in the program areas
- Manage the process to define the enterprise architecture elements



Vendors

- Help the government define the bigger picture in IT
- Determine how your contracts/projects fit into the agency's EA and the FEA





For Further Information www.egov.gov